

**INFRASTRUCTURE BOARD**

**9<sup>th</sup> JANUARY 2020**

**PERFORMANCE DASHBOARD**

**Purpose of Report**

This paper and accompanying performance dashboard provide board members with up to date performance information on the Infrastructure programme delivered on behalf of the LEP and MCA

**Thematic Priority**

Secure investment in infrastructure where it will do most to support growth.

**Freedom of Information**

This paper is not exempt from FOI requests and will be published in line with the Combined Authority Publication Scheme.

**Recommendations**

The Board are asked to:

1. Scrutinise the performance information provided in order to identify future performance deep-dives or significant areas of risk.

**1. Introduction**

- 1.1 Performance dashboards for the Infrastructure programme of the LEP and MCA are attached for members to review

**2. Proposal and justification**

- 2.1 The following is a summary of performance by programme.

**2.2 Infrastructure**

Further programme detail is provided in **Appendix 1a**  
A full performance dashboard is provided at **Appendix 1b**

The Infrastructure programme is now in the fourth year of a 5-year initiative to grow the economy in the Sheffield City Region and the schemes within the programme are continuing to deliver and contribute to the outputs/outcomes required to support the overarching goals of the Strategic Economic Plan 2015-2025.

The Strategic Economic Plan 2015-2025 (SEP) valued the package offered by the SCR Infrastructure programme at £596m, and SCR asked for a 36% match funding

contribution from government, a minimum £217m for the period 2015-2021 with £29.2m in 2015/2016.

The measure for success for the programme is the contribution of 24,000 jobs to the SEP's overall ambition of 70,000 jobs, contributing £5,300m to the SEP's overall higher productivity ambition of £3,100m GVA by 2024 and unlocking the delivery of over 14,000 houses

The SCR is continuing to work, secure and accelerate the delivery of the Infrastructure package of investment that currently comprises of 50 schemes, Table 1 shows the status of each in terms of their position within the SCR assurance framework together with the total value of SCR Local Growth Fund attributed to each. Three pipeline schemes with a total value of £10.1m have been withdrawn from the programme during Q2 2019-20. A further pipeline scheme valued at £10.6m was approved at the November MCA and is progressing to the contract stage.

Table 1: Scheme Status

Status	No. of Schemes	£ LGF Fund Value (Baseline)
Complete	24	£99,194,818
In Delivery	21	£96,692,888
Pending Contract	2	£11,808,000
Pipeline	3	£7,920,600
<b>Total</b>	<b>50</b>	<b>£215,616,306</b>

## Performance Summary

### Outputs/ Outcome

Table 2 illustrates how the Infrastructure Programme outputs/ outcomes are currently performing based on the Q2 2019/20 performance reports returned by the Scheme Promoters. The baseline figure is taken from figures defined in either a business case or part of the contracted funding agreement.

Table 2 Output/Outcome Performance

Outputs/Outcome	Baseline	Actual to Date
Jobs Created	44,827	4,507
Housing Units	7,951	403
Newly Built Road (km)	13	9
Commercial Floorspace (m2)	1,604,310	71,870
Reduced Flooding (m2)	23,588	2,581

There has been good progress in the creation of jobs, increasing by 493 on the Q1 figure to 4507 to date with the programme on target to surpass the 24,000 as stated in the SEP 2015-25 by 2024. The total number of housing units anticipated has dropped to 7,951 through the withdrawal of one project, this is unlikely to increase significantly as the remaining pipeline schemes do not contain housing outputs. The new road, floorspace and flooding outcomes/output figures have remained consistent across the quarters.

## Management Action

There are two projects which are identified as Red risk. One is because wider works set out in the contract are not scheduled to be completed. Discussions are ongoing with the project sponsor with a view to receiving a proposed contract change for consideration. Another project has not started on site and so has missed key contract delivery milestones, with potential issues of delivery within the LGF Programme window. Work is ongoing with the sponsor to see if a recovery plan can be put in place. Eleven projects

have amber risks including potential cost overruns and delayed or non-delivery. Close monitoring of risks and issues takes place and discussions are ongoing with all project partners about whether activity can conclude within the LGF Programme window or whether projects should be deferred until additional funding becomes available. An evaluation to appraise the viability of schemes is underway, with outcomes expected to be reported and agreed at the January LEP Board.

### **3. Consideration of alternative approaches**

- 3.1** The Performance Dashboard is the second iteration of data for the Thematic Boards and reflects the feedback taken from the meeting. Members can shape how the dashboard looks and the data and information included to fulfil their remit for performance management.

### **4. Implications**

#### **4.1 Financial**

LGF – Allocations must be spent within the funding year, therefore all approved schemes which enter into contract are monitored closely to ensure any potential underclaims are mitigated to prevent loss of funding to the programme and the scheme promoter.

#### **4.2 Legal**

Funding Agreements are in place for all schemes/programmes where the MCA is the accountable body, where appropriate they include payment clauses linked to performance.

#### **4.3 Risk Management**

Risks on all schemes are recorded in a scheme Risk Register and mitigation actions are reviewed and escalated as appropriate. Risks are incorporated into the individual thematic dashboards to enable members further oversight.

#### **4.4 Equality, Diversity and Social Inclusion**

All schemes promote inclusivity to ensure residents across SCR can access support/opportunities regardless of where they live. A series of inclusive growth targets have recently been included in all new LGF approvals.

### **5. Communications**

- 5.1** All existing schemes form part of the organisations communication plans.

### **6. Appendices/Annexes**

- 6.1** Appendix 1a - Infrastructure Programme Summary  
Appendix 1b - Infrastructure Dashboard

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Background papers used in the preparation of this report are available for inspection at: 11 Broad Street West, Sheffield S1 2BQ